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May 10, 2005

Re. A letter of recommendation for J. David Mullaney

To Whom It May Concern:

As a CSU professor of Supply Chain Management (SCM), I have taught hundreds of students. David Mullaney is one of the rare individuals who distinguished himself through his critical thinking and problem solving skills and brought significant value to the class. Though I have not known David for long, he has proven himself to be responsible, active, thoughtful, quick to learn, and amiable.

The SCM class is known for its demanding academic rigor that requires critical thinking and analytical problem solving on complex problems with real-world relevance. David has excelled in all aspects of the class. This is quite notable, given the sheer rarity of individuals I have come across who can effectively understand the numbers and balance that understanding with a sophisticated managerial perspective. Demonstrating these capabilities along with effective team work and communication skills (both verbal and written) has earned David this glowing recommendation.

In short, it is clear to me through my experience that David represents a scarce and valuable resource virtually any firm should be lucky to find, yet alone employ. I can only urge you to take the opportunity to find out for yourself. Should you want to follow up with me for any reason, please do not hesitate to do so.

Sincerely,



Michael Ketzenberg, Ph. D.
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